## $\mathcal{B}$ BanBajío

## Second Quarter 2021 <br> Conference Call Presentation

July | 2021
Main Drivers looking ahead

- Asset Quality, Growth, ICAP, Profitability ..... 3
BanBajio's 25 Strategy ..... 4
Loan Portfolio and Deposits Growth ..... 5
High Asset Quality and outstanding Risk Profile ..... 6
Cost of Funding and Liquidity ..... 7
Non Interest Income Growth ..... 8
Efficiency Ratio ..... 9
Capital Adequacy Ratio ..... 10
Guidance ..... 11

|  | 2Q21 |  |
| :---: | :---: | :---: |
|  | BANBAJIO | SYSTEM * |
| - Asset Quality |  |  |
| NPL Ratio | 1.10 \% | 2.52 \% |
| NPL Adjusted Ratio | 1.78 \% | 5.14 \% |
| Coverage Ratio | 203.50 \% | 149.51 \% |
| Cost of Risk | 0.75 \% | 1.54 \% |
| - Growth |  |  |
| Loan Portfolio | 7.06\% | -7.09\% |
| Deposits | 14.15 \% | -0.21\% |
| - Capitalization |  |  |
| ICAP June 2021 (preliminary) | 17.54 \% | 18.38 \% |
| TIER I | 17.54 \% | 16.78 \% |

Net Income for the 2 nd quarter of 2021 stood at 1,070 million pesos, an increase of $51.8 \% \mathrm{Y} / \mathrm{Y}$ and $13.2 \%$ when compared to 1 Q 21.

ROAE for the 2Q21 was $12.0 \%$

## DIGITAL TRANSFORMATION

" By the end of June 2021 the Monthly Active Users "MAUs" of our digital channels grew 51\% year-over-year.

- We have seen the growth of digital transactions at $83 \%$ for individuals and $22 \%$ for companies. This is explained by the fact that we managed to transition $100 \%$ of our individual clients to the new digital platform and the adoption has been remarkable.
- The transactions amount done through digital channels grew $41 \%$ and the number of transactions by 40\% YoY .


## ACHIEVEMENTS IN CONSUMER BANKING AND SME’S STRATEGY:

- By the end of 2 Q21 we are already working with on-the-spot decision algos for the origination of credit card and payroll loans, by year end we are going include personal loans (3Q), SMEs and mortgages (4Q).
- The first half of 2021 we have originated in payroll loans, personal loans, and credit cards the equivalent of $96 \%, 77 \%$ and $60 \%$ of the total amount allocated in 2020 respectively. It is worth mentioning that $59 \%$ of consumer loans originated at BanBajío are done through cross-sell strategies.


## Loan Portfolio and Deposits Growth

- Total Loan Portfolio stood at \$197.3 bn, a growth of 7.1\% YoY in 2Q21, while the system decreased -7.1\% in May 2021 YoY.
- Company Loans, which represents our core business, increased 4.6 \%.

|  | YoY | Yield |  |
| :---: | :---: | :---: | :---: |
| Company Loans* | 4.6 \% | 2Q20 | 2Q21 |
| Government | 69.6 \% | 9.48 \% | 7.53 \% |
| Financial Institutions | -25.9 \% |  | \% |
| Consumer | 17.1 \% |  |  |
| Mortgage | -9.2 \% |  |  |

- Total Deposits (TD) grew 14.1\%, reaching \$186.8 billion in 2Q21 YoY, while the system decreased -0.2\% as of May 2021 YoY.


V Total Loan Portfolio | Million Pesos
CAGR'18-'2Q21: 8.9\% System ${ }^{(1)} 3.5 \%$



[^0]** Mostly development banks.

1. Total Banca Multiple consolidated figures May 21.
2. Includes Repos.
> High Asset Quality and outstanding Risk Profile


## Cost of Funding and Liquidity

- Funding Breakdown | Ps\$ Bn

- The sound performance of Demand Deposit Growth has allowed us to optimized the cost of funding, and therefore improve our Net Interest Margin.
- These funding strategies already executed will show most of their benefits from next quarter onward.
- Non interest income grew 46.7\% in 2Q21 Y/Y.
- Net commissions grew $19 \% \mathrm{Y} / \mathrm{Y}$, given the good performance of the acquiring business "POSs", which increased 75\% and transfer fees that increased 111\%.
- In trading income is worth noting the performance of the FX business, which grew 41\% Y/Y.


|  | $2 Q 21$ | $\mathrm{Y} / \mathrm{Y}$ |
| :---: | :---: | :---: |
| - Non Interest Income | $\mathbf{7 7 0}$ | $\mathbf{4 6 . 7} \%$ |
| - Net commissions | 527 | $19.0 \%$ |
| - Trading income | 219 | $265.0 \%$ |
| - Other operating income | 24 | $9.1 \%$ |

## Efficiency Ratio

- Efficiency Ratio for 2Q21 stood at 49.7\%, System 56.8\%.


| - Total Revenues and Expenses ${ }^{(1)}$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ps\$ MM \| Quarterly |  |  |  |  |  |  |  |
| \$4,000 | 3,409 |  |  |  |  |  |  |
| \$3,500 |  |  |  |  |  |  |  |
| \$3,000 |  |  |  |  |  |  |  |
| \$2,500 |  |  |  |  |  |  |  |
| \$2,000 | 1,695 |  |  |  |  |  |  |
| \$1,500 |  |  |  |  |  |  |  |
| \$1,000 |  |  |  |  |  |  |  |
| \$500 $\begin{array}{llllllll} & & & \\ \text { 2Q19 } & \text { 1Q20 } & \text { 2Q20 } & & 3 Q 20 & 4 Q 20 & 1 Q 21 & 2 Q 21\end{array}$ |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |

Source: Company information

## Notes:

${ }^{(1)}$ Total Revenues (excluding Loan Loss Provisions).
${ }^{(2)}$ Peers Include: Banorte, Banregio, BBVA Bancomer, Citibanamex, HSBC, Santander and Scotiabank consolidated figures; last available information for the April and May 2021 period.

## Capital Adequacy Ratio

- Solid capitalization ratio with 99.98\% TIER 1


In May 10th of the current year we distributed a dividend payment that accounted for $25 \%$ of the net income from 2019-2020.

* ICAP June 2021 preliminary

|  | 2021 Original | 2021 Revised |  |  |
| :--- | :--- | :---: | :---: | :---: |
| - | Loan Growth | $6 \%-8 \%$ | $3 \%-5 \%$ | • |
| - | Deposits Growth | $7 \%-10 \%$ | $7 \%-10 \%$ | $=$ |
| - | NIM | $3.9 \%-4.0 \%$ | $4.0 \%-4.1 \%$ | $\checkmark$ |
| - | Net Interest Income Change | $(4.4 \%)-(5.4 \%)$ | $(3.7 \%)-(4.2 \%)$ | $\checkmark$ |
| - | Non Interest Income Growth | $12 \%-15 \%$ | $16 \%-19 \%$ | $\checkmark$ |
| - | Expenses Growth | $6.2 \%-7.6 \%$ | $6.2 \%-7.6 \%$ | $=$ |
| - | Efficiency | Below $52 \%$ | Below $52 \%$ | $=$ |
| - | Cost of Risk | $0.6 \%-0.8 \%$ | $0.5 \%-0.7 \%$ | $\checkmark$ |
| - | Net Income (Million Pesos) | $\$ 3,650-\$ 3,800$ | $\$ 4,200-\$ 4,400$ | $\checkmark$ |
| - | ROAE | $9.9 \%-10.5 \%$ | $11.5 \%-12.2 \%$ | $\checkmark$ |
| - | NPL Ratio | Below $1.8 \%$ | Below $1.6 \%$ | $\checkmark$ |
| - | Coverage Ratio | Above $120 \%$ | Above $140 \%$ | $\checkmark$ |
| - | Capitalization Ratio | Above $16.0 \%$ | Above $17.0 \%$ | $\checkmark$ |

- The guidance does not consider additional rate hikes nor dividend payments on the second half of 2021. Our sensitivity to 100 bps change in the interest rates is: 31 bps of NIM, or 506 million pesos to net income yearly.


## Income Statement

| Ps\$ MM |  |  |  | Var. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2Q20 | 1Q21 | 2Q21 | Y o Y | Q o Q |
| - Interest Income | \$5,124 | \$4,327 | \$4,437 | -13.4 \% | 2.5 \% |
| - Interest Expense | $(\$ 2,239)$ | (\$1,762) | $(\$ 1,798)$ | -19.7 \% | 2.0 \% |
| Financial Margin | \$2,885 | \$2,565 | \$2,639 | -8.5 \% | 2.9 \% |
| - Net Fees \& Commissions | \$443 | \$500 | \$527 | 19.0 \% | 5.4 \% |
| - Trading Income | \$60 | \$180 | \$219 | 265.0 \% | 21.7 \% |
| - Other Operating Income / (Expense) | \$22 | (\$84) | \$24 | 9.1 \% | -128.6\% |
| Non Interest Income | \$525 | \$596 | \$770 | 46.7 \% | 29.2 \% |
| Total Revenues | \$3,410 | \$3,161 | \$3,409 | 0.0 \% | 7.8 \% |
| - Allowance for Loan Losses | (\$963) | (\$325) | (\$375) | -61.1 \% | 15.4 \% |
| - Operating Expenses | $(\$ 1,591)$ | $(\$ 1,643)$ | $(\$ 1,695)$ | 6.5 \% | 3.2 \% |
| - Equity in income of unconsolidated subsidiaries | \$9 | \$0 | \$0 | -100.0 \% | - |
| Income Before Taxes | \$865 | \$1,193 | \$1,339 | 54.8 \% | 12.2 \% |
| - Taxes | (\$160) | (\$248) | (\$269) | 68.1 \% | 8.5 \% |
| Net Income | \$705 | \$945 | \$1,070 | 51.8 \% | 13.2 \% |
| - Effective Tax Rate | 18.5 \% | 20.8\% | 20.1 \% |  |  |

## Balance Sheet

| Ps\$ MM |  |  |  | Var. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2Q20 | 1Q21 | 2 Q 21 | Yoy | Q o Q |
| - Cash \& Cash Equivalents | \$27,184 | \$32,316 | \$29,067 | 6.9 \% | -10.1\% |
| - Investment in Securities | 11,168 | \$10,100 | 9,334 | -16.4 \% | -7.6\% |
| - Cash \& Investments | \$38,352 | \$42,416 | \$38,401 | 0.1 \% | -9.5 \% |
| - Performing Loan Portfolio | 182,386 | \$199,761 | 195,110 | 7.0\% | -2.3\% |
| - Non-performing Loan Portfolio | 1,890 | \$2,135 | 2,170 | 14.8 \% | 1.6 \% |
| - Gross Loan Portfolio | \$184,276 | \$201,896 | \$197,280 | 7.1 \% | -2.3\% |
| - Loan Loss Provisions | $(3,501)$ | $(\$ 4,427)$ | $(4,416)$ | 26.1\% | -0.2\% |
| Net Loan Portfolio | \$180,775 | \$197,469 | \$192,864 | 6.7 \% | -2.3\% |
| - Repos | 23,003 | \$22,553 | 32,224 | 40.1\% | 42.9 \% |
| - Other Assets | 17,113 | \$14,117 | 11,910 | -30.4 \% | -15.6\% |
| Total Assets | \$259,243 | \$276,555 | \$275,399 | 6.2 \% | -0.4\% |
| - Demand Deposits | 69,266 | \$87,571 | 92,949 | 34.2 \% | 6.1\% |
| - Time Deposits | 91,406 | \$90,169 | 93,889 | 2.7 \% | 4.1 \% |
| - Notes | 3,009 | \$3,005 | 0 | -100.0 \% | -100.0\% |
| Total Deposits | \$163,681 | \$180,745 | \$186,838 | 14.1 \% | 3.4 \% |
| - Repos | 6,233 | \$7,231 | 6,324 | 1.5 \% | -12.5 \% |
| Funding Including Repos | \$169,914 | \$187,976 | \$193,162 | 13.7 \% | 2.8 \% |
| - Interbank Loans * | 46,432 | \$44,949 | 41,400 | -10.8 \% | -7.9 \% |
| - Other Liabilities | 9,668 | \$7,518 | 5,874 | -39.2 \% | -21.9 \% |
| Total Liabilities | \$226,014 | \$240,443 | \$240,436 | 6.4 \% | 0.0\% |
|  |  |  |  |  |  |
| Shareholder's Equity | \$33,229 | \$36,112 | \$34,963 | 5.2 \% | -3.2\% |

* Mostly development banks.


[^0]:    * Includes Corporates and SMEs

