## Earnings Results



## 3Q19 Results Webcast

## Date: Friday, October 18th, 2019

Time: 9:00 am Central time (Mexico) / 10:00 am Eastern time

Quálitas Controladora cordially invites you to its third quarter and nine months 2019 earnings results conference call.

Hosted by:
Mr. José Antonio Correa, Chief Executive Officer
Mr. Bernardo Risoul, Chief Financial Officer
Dial-in:
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"Passcode \#: 43070705
To join us online, click the following: https://www.webcaster4.com/Webcast/Page/1164/31868
The report and presentation will also be available at: http://qinversionistas.qualitas.com.mx

Quálitas.

## Quálitas reports third quarter 2019 results

Mexico City, October 17 ${ }^{\text {th }} 2019$ - Quálitas Controladora S.A.B. de C.V. ("Quálitas", "Q", or "the company") (BMV: Q *), announces its unaudited financial results for the third quarter ended September $30^{\text {th }}, 2019$.

Figures in this document are stated in millions of Mexican pesos except when otherwise specified and may vary due to rounding.

## 3 Q19 Highlights

- Quálitas has a network of more than 15,000 agents, 1,207 adjusters, and 5,128 employees.
- During the third quarter, the company expanded its coverage network in Mexico by opening 12 new offices, to reach a total of 179 service offices, 243 Quálitas Development Offices (ODQs) and 4 administrative offices. Also, during the third quarter 2 service offices became ODQs.
- Quálitas USA acquired a new office in San Diego to unify operations and increase the coverage network in that country.
- In 3Q19, 114,130 units were added to the portfolio, closing with 4,224,062 insured units. This represents an increase of $6.4 \%$ compared to the third quarter of 2018.
- According to the latest AMIS figures, Quálitas continues to be the leader in the Mexican auto insurance market with $27.6 \%$ market share.
- The Q* stock had a yield of 31.5\% during the third quarter of the year, reaching a cumulative yield as of September of $71.4 \%$. The daily average traded volume and amount during the quarter was 975,749 shares and 3 million dollars respectively.
- The issuer raised nine positions in the marketability index, moving from position 44 at the end of the second quarter of the year, to the $35^{\text {th }}$ place where it stands today. $Q^{*}$ is considered a high liquidity stock.
- Cash per share reached $\$ 71.56$, which is $11.2 \%$ higher than in the same period of the previous year.
- The company reported a 12 -month ROE of $43.5 \%$ well above our long-term target of between 18-24\%.


## Income Statement and Balance Sheet

- Written premium increased $11.5 \%$, taking our year-to-date to a positive ground with a growth of $2.3 \%$. The aforementioned driven by the growth of $12.9 \%$ in the traditional
segment (individual and fleets) compared to the same period of the previous year. The total written premium was $\$ 8,615$ million, $\$ 891$ million above than what was reported in 3Q18.
- The earned premium increased 11.8\%, reaching an amount of \$ 8,742 million.
- Diverse factors such as the decrease in robberies, meteorological events and the claims attended, resulted in a loss ratio of $59.5 \%$, which means a decrease of $12.4 \%$ percentage points compared to 3Q18.
- The acquisition ratio ended at $21.8 \%$, which means an increase of 72 bp , driven by an increase in the commissions paid to agents.
- The operating ratio increased 244 bp compared to 3 Q18, positioning it at $6.4 \%$, mainly explained by an increase in the provision of the employee profit sharing, as well as a comparable lower base in 3Q18, due to an investment reserve release.
- The company closed with a combined ratio of $87.8 \%$, well below of our target for the year.
- The operating result reached $\$ 1,118$ million, which represents 4.2 times the $\$ 264$ million recorded during the same last year's period. Quálitas recorded an operating margin of 12.8\%.
- The Comprehensive Financial Income for the quarter amounted to $\$ 739$ million, an increase of $51.1 \%$ compared to 3 Q18. The ROI was $8.4 \%$, exceeding the current reference rate, after having suffered a 50 bp reduction during the quarter, standing at $7.75 \%$.
- Net income for the quarter was $\$ 1,324$ million, $142.9 \%$ more versus same period year ago. Cumulative net income stands at $\$ 3,823$ million pesos, more than doubling versus $3 Q 18$. Quálitas closed with a net margin of $15.4 \%$.


## Financial highlights <br> (MM MXN)

|  | Quarterly |  |  | Cumulative |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income Statement | 3019 | 3 Q 18 | $\Delta \% / \mathrm{bp}$ | $9 \mathrm{M19}$ | 9M18 | $\Delta \% / \mathrm{pb}$ |
| Premiums written | 8,615 | 7,725 | 11.5\% | 25,258 | 24,698 | 2.3\% |
| Net premiums written | 8,555 | 7,694 | 11.2\% | 25,101 | 24,430 | 2.7\% |
| Premiums earned | 8,742 | 7,822 | 11.8\% | 25,427 | 23,245 | 9.4\% |
| Acquisition cost | 1,869 | 1,626 | 15.0\% | 5,492 | 5,433 | 1.1\% |
| Loss cost | 5,202 | 5,629 | (7.6\%) | 15,225 | 15,711 | (3.1\%) |
| Technical result | 1,670 | 567 | 194.4\% | 4,710 | 2,100 | 124.2\% |
| Operating expenses | 552 | 307 | 80.0\% | 1,485 | 1,161 | 27.9\% |
| Underwriting result | 1,118 | 264 | 323.1\% | 3,230 | 944 | 242.4\% |
| Comprehensive financial income | 739 | 489 | 51.1\% | 2,040 | 1,584 | 28.8\% |
| Investment income | 617 | 370 | 66.6\% | 1,671 | 1,253 | 33.4\% |
| Income Taxes | 533 | 208 | 155.9\% | 1,447 | 757 | 91.2\% |
| Net result | 1,324 | 545 | 142.9\% | 3,823 | 1,770 | 116.0\% |
| Controlling interest | 1,322 | 543 | 143.6\% | 3,821 | 1,764 | 116.6\% |
| Non-controlling interest | 1 | 2 | (39.8\%) | 3 | 7 | (54.8\%) |
| Costratios |  |  |  |  |  |  |
| Acquisition ratio | 21.8\% | 21.1\% | 72 | 21.9\% | 22.2\% | (36) |
| Loss ratio | 59.5\% | 72.0\% | $(1,245)$ | 59.9\% | 67.6\% | (771) |
| Operating ratio | 6.4\% | 4.0\% | 244 | 5.9\% | 4.7\% | 118 |
| Combined ratio | 87.8\% | 97.1\% | (929) | 87.6\% | 94.5\% | (689) |
| Combined ratio adjusted* | 87.2\% | 96.7\% | (946) | 87.3\% | 96.0\% | (864) |
| Balance Sheet |  |  |  |  |  |  |
| Assets | 58,835 | 53,166 | 10.7\% | 58,835 | 53,166 | 10.7\% |
| Investments \& Real Estate | 30,413 | 28,350 | 7.3\% | 30,413 | 28,350 | 7.3\% |
| Invested assets or float** | 30,413 | 27,989 | 8.7\% | 30,413 | 27,989 | 8.7\% |
| Technical reserves | 34,794 | 34,850 | (0.2\%) | 34,794 | 34,850 | (0.2\%) |
| Total liabilities | 46,626 | 44,719 | 4.3\% | 46,626 | 44,719 | 4.3\% |
| Stockholders' equity | 12,209 | 8,447 | 44.5\% | 12,209 | 8,447 | 44.5\% |
| Profitability ratios |  |  |  |  |  |  |
| Return on investments | 8.4\% | 5.4\% | 304 | 7.3\% | 6.2\% | 113 |
| ROE for the period | 45.2\% | 26.5\% | 1,873 | 23.3\% | 28.9\% | (553) |
| LTM ROE | 43.5\% | 34.1\% | 937 | 43.5\% | 34.1\% | 937 |

* Adjusted Combined Ratio refers to the sum of the acquisition, loss and operating costs, divided by earned premiums and it is presented for comparison reasons with international indices.

[^0]
## Insured vehicles

According to the latest AMDA (Mexican Association of Automotive Distributors) figures, new cars sales in Mexico continues to fall, with a decrease of $9.8 \%$ during 3Q19 with 314,885 vehicles sold, 34 thousand units less than same period year ago, reaching a cumulative decrease of $7.5 \%$ during the year.

Despite the weak performance, Quálitas portfolio had an increase of $6.4 \%$ when compared to 9 M 18 . During this quarter, 114,130 units were added to our portfolio, reaching a new record of 4,224,062 insured units.; this also represents an increase of $2.7 \%$ vs 2 Q 19.

CAGR 7.6\%


| Business line | 9M19 | 9M18 | $\Delta$ units | $\boldsymbol{\Delta} \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Automobiles | $2,769,293$ | $2,654,777$ | 114,516 | $4.3 \%$ |
| Trucks | $1,109,791$ | $1,042,035$ | 67,756 | $6.5 \%$ |
| Tourists | 90,648 | 73,547 | 17,101 | $23.3 \%$ |
| Motorcycles | 142,449 | 119,367 | 23,082 | $19.3 \%$ |
| El Salvador | 18,733 | 14,159 | 4,574 | $32.3 \%$ |
| Costa Rica | 54,265 | 50,701 | 3,564 | $7.0 \%$ |
| USA | 16,713 | 15,289 | 1,424 | $9.3 \%$ |
| Perú | 22,170 | NA | NA | NA |
| Insured vehicles | $\mathbf{4 , 2 2 4 , 0 6 2}$ | $\mathbf{3 , 9 6 9 , 8 7 5}$ | $\mathbf{2 5 4 , 1 8 7}$ | $\mathbf{6 . 4 \%}$ |

## Written premiums

| Segment | $3 Q 19$ | $3 Q 18$ | $\Delta \mathbf{S}$ | $\boldsymbol{\Delta} \%$ | $\mathbf{9 M 1 9}$ | $\mathbf{9 M 1 8}$ | $\boldsymbol{\Delta}$ \$ | $\boldsymbol{\Delta} \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Traditional | 5,015 | 4,442 | 573 | $12.9 \%$ | 15,468 | 13,775 | $\mathbf{1 , 6 9 4}$ | $12.3 \%$ |
| $\quad$ Individual | 2,716 | 2,181 | 536 | $24.6 \%$ | 7,845 | 6,536 | 1,310 | $20.0 \%$ |
| $\quad$ Fleets | 2,298 | 2,261 | 37 | $1.6 \%$ | 7,623 | 7,239 | 384 | $5.3 \%$ |
| Financial institutions | 3,121 | 2,911 | 210 | $7.2 \%$ | 8,378 | 9,592 | $(1,214)$ | $(12.7 \%)$ |
| Foreign subsidiaries | 455 | 339 | 116 | $34.1 \%$ | 1,354 | 1,190 | 164 | $13.8 \%$ |
| Other | 25 | 33 | $(8)$ | $(24.2 \%)$ | 58 | 142.0 | $(84)$ | $(59.2 \%)$ |
| Total | $\mathbf{8 , 6 1 5}$ | $\mathbf{7 , 7 2 5}$ | $\mathbf{8 9 0}$ | $\mathbf{1 1 . 5 \%}$ | $\mathbf{2 5 , 2 5 8}$ | $\mathbf{2 4 , 6 9 8}$ | $\mathbf{5 6 0}$ | $\mathbf{2 . 3 \%}$ |

*Figures of 2018 may vary from those reported before due to a reclassification of accounts.
During the quarter, written premiums reached \$ 8,615 million, an increase of $11.5 \%$ compared to the recorded in 3Q18, mainly driven by a $12.9 \%$ growth in the traditional segment (individual and fleet), and by the recovery in the issuance through financial institutions, which posted a $7.2 \%$ growth during the quarter.

Change of trend is explained by the stabilization of new pricing implementation and the strengthening of the commercial relation to ensure Quálitas service and proposals are properly considered. While there is still work to be done, we are happy on how this has evolved.

Regarding our annual and multiannual policies, our portfolio continues to reflect the actions we have taken; today we have $81 \%$ annual and $19 \%$ multiannual that compares to $55 \%$ and $45 \%$ respectively during the same period 4 years ago. This mix lowers our risk by providing more flexibility to adjust tariffs, which we find more convenient during volatile times

On the other hand, foreign subsidiaries begin to take a relevant role, representing $5.3 \%$ of total written premiums an increase of 90 bp against the same period of the previous year, a growth that gives an optimistic outlook for international subsidiaries.

## Earned premiums

Earned premiums reached $\$ 8,742$ million, an increase of $11.8 \%$ compared to the $\$ 7,822$ million reported during the same period of 2018. In cumulative terms, earned premiums have grown 9.4\%, standing at $\$ 25,427$ million. This increase is due to the recognition of multiannual policies issued in previous years, as well as double-digit growth of written premiums through the traditional segment.

## Net acquisition cost

The net acquisition cost was $\$ 1,869$ million, $15 \%$ higher than the $\$ 1,626$ million recorded in the third quarter of 2018. The acquisition ratio in the quarter was $21.8 \%$ versus the $21.1 \%$ recorded in the same period last year, which means a 72 bp increase in this period.

This $15 \%$ increase is mainly driven by higher commissions paid to agents and promoters, responsible for the issuance through the traditional segment.

## Net loss cost

During the first 9 months of the year, we continue to see a positive trend in the decrease in robberies, which has benefited the entire industry and hence, our company. According to the latest figures reported by OCRA, the theft of insured vehicles in Mexico from January to September decreased $9 \%$ for the industry and $19 \%$ for Quálitas. Similarly, there is an increase in the recovery of stolen units.

Additionally, so far this year there have been 29 relevant meteorological events, such as heavy rains, hurricanes and tropical depressions, representing a decrease of $6.5 \%$ compared to what was reported. In this sense, during 3Q19, 390,660 claims were attended, including those attended in our subsidiary in Peru, which was not included in the same period of the previous year.

All of the above, coupled with decades of efforts to prevent risks, increase recovery, and reduce fraud, made a $59.5 \%$ loss ratio possible, the second quarter with the lowest ratio since 2016. The loss cost was $\$ 5,202$ million, representing a decrease of $7.6 \%$ compared to 3018 .

## Operating expenses

Operating expenses stood at $\$ 552$ million, reaching an operating ratio of $6.4 \%$, that is 245 bp above what reported in the same period of 2018. It is important to note that, within the operating expenses is included the forecast of the employee profit sharing, which is directly related to profits. This forecast had an increase of $160.4 \%$ compared to 3018 , and explains much of the increase in the operating ratio.

Similarly, this expense includes fees paid to our regional directors, linked to the issuance and collection of premiums, which increased $33.7 \%$

## Underwriting result

As a result of low claims and adequate cost control, underwriting result reached $\$ 1,118$ million, more than 4 times what recorded during 3Q18. Qualitas closed the third quarter of the year with a combined ratio of $87.8 \%$, well below our target for the year.

The company recorded an operating margin (operating result / earned premium) of $12.8 \%$.

## Comprehensive financial income

During the third quarter of the year, Mexico's Central Bank decreased the reference rate by 50 bp , from $8.25 \%$ to $7.75 \%$. Although the reduction was expected, and these occurred in the middle and end of the quarter, this has direct implications in our financial performance.

However, the Comprehensive financial income for the quarter closed at $\$ 739$ million, an increase of $51.1 \%$ compared to the $\$ 489$ million recorded in 3Q18. This result derives from a good return on our equity investment portfolio, partially recovering from poor performance during the first quarter of the year, and to a lower extent, to the company's strategy to lock in interest rates.

During the quarter, invested assets or float increased by $8.7 \%$ compared to the same period of the previous year, remaining at $\$ 30,413$ million during 3Q19. Likewise, the composition of the investment portfolio closed the quarter with $84 \%$ in fixed income and the remaining $16 \%$ in equity, which means 2.8 percentage points less compared same period year ago.

## Portfolio by subsidiary



## Total portfolio



Rating differences in sovereign debt could vary between countries. Variations by exchange rate could generate differences

## Investments and taxes

Investments reached $\$ 30,413$ million, a $7.3 \%$ increase over the same quarter of the previous year. This item comprises securities, overnight, loans portfolio and real estate investments.

During the quarter, the company paid taxes for $\$ 533$ million and recorded a quarterly tax rate of $28.7 \%$ and a 12-month tax rate of $27.7 \%$; same rate reported in 3Q18.

## Net income

Net income for the quarter was $\$ 1,324$ million, an increase of $142.9 \%$ compared to the same period last year; the cumulative net income stands at $\$ 3,823$ million, doubling what reported in the same period last year. The company reported a net margin (net income / written premium) of $15.4 \%$.

The above establishes a new milestone for the company and traces the way to make 2019 an historical year. Quálitas reported a 12-month ROE of $43.5 \%$ well above our long-term target of between $18-24 \%$. The ROE is composed of an operating ROE of $28.2 \%$ and a financial ROE of $15.3 \%$.

## Technical reserves

The technical reserves reached $\$ 34,794$ million, a $0.2 \%$ decrease with respect to what was reported in the same period of the previous year, due to a $5.9 \%$ decrease in the reserve of outstanding obligations to be fulfilled, reflecting the downward trend in claims and our portfolio composition, more skewed to annual policies.

## Solvency

The regulatory capital requirement stood at $\$ 2,542$ million, with a solvency margin of $\$ 8,859$ million and a percentage solvency margin of $449 \%$. These figures already reflect some investments made, including the funding of the stock repurchase program, the Peru operation acquisition and set up costs, a new office in San Diego, the capitalization to CristaFácil, among others. We will continue investing as well on fueling some of our businesses for future growth.


## Stock performance ( $Q^{*}$ )

During this quarter, our stock performance was $31.5 \%$, reaching a cumulative yield of $71.4 \%$, well above the Mexbol yield. $Q^{*}$ positioning itself as the second best performing stock in the entire Mexican Stock Exchange.

|  | Q* | IPC |
| :--- | ---: | ---: |
| 3Q | $31.5 \%$ | $(0.3 \%)$ |
| YTD | $71.4 \%$ | $3.3 \%$ |
| 12M | $42.1 \%$ | $(13.1 \%)$ |

In addition, $Q^{*}$ moved from place \#44 in the second quarter of the year up to place \#35 in the marketability index with a daily average traded volume of $\$ 3$ million USD, which represents an increase of $84.14 \%$ vs 2 Q19.

|  | Daily averange* 2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Traded <br> Volume | CP | Volume <br> (MXN) | Volume <br> (USD) |
| 1Q19 | 383,556 | 47.71 | $17,848,793$ | 929,403 |
| 2Q19 | 628,623 | 53.89 | $32,436,483$ | $1,644,018$ |
| 3Q19 | 975,749 | 70.89 | $59,729,019$ | $3,027,320$ |


|  | Daily averange* |  |  |
| :--- | :---: | :---: | :--- |
|  | Traded <br> Volume <br> Volume <br> (MXN) | Volume <br> (USD) |  |
| $3 Q$ | 975,749 | $59,729,019$ | $3,027,320$ |
| YTD | 668,909 | $37,114,609$ | $1,881,126$ |
| 12 M | 591,245 | $31,488,311$ | $1,595,961$ |

Figures: traded volume is expressed in number of shares..

## Share buyback program

On April 22, 2019, Quálitas Assembly of Shareholders approved $\$ 650$ million that may reach a maximum of $\$ 700$ million considering the surpluses derived from the operations, for the repurchase of shares.

During the third quarter of the year, we operated 21.8 million shares and bought 3.5 million shares, achieving an accumulated of 9.4 million shares at the end of September 2019.

|  | 3Q19 | 9M19 |  |
| :--- | ---: | ---: | ---: |
| Shares traded in the period | 21.8 | 34.4 |  |
| Balance of repurchased shares | 9.4 | 9.4 |  |
| Millions of shares |  |  |  |

## Subsidiaries

Quálitas includes operations in the USA, Central America and Peru, as well as some vertical integrated business. While accounting for $\sim 5 \%$ of our business, they play an important role in our portfolio as there is important upside that we expect to capitalize by accelerating growth in the next years.

During 9M19 our subsidiaries posted results in line with expectations. Geographically, written premiums grew $+13.8 \%$ and bottom line delivered $\$ 46.8 \mathrm{M}$ or $+867.5 \%$ vs same period year ago

## QUALITAS CONTROLADORA, S.A.B. DE C.V.

## Consolidated Balance Sheet as of September 30th

Figures in Mexican pesos

|  | 2019 | 2018 |
| :---: | :---: | :---: |
| Assets |  |  |
| Investments | 30,412,509,114 | 28,349,595,518 |
| Securities and Derivatives Transactions | 26,269,517,578 | 26,521,610,254 |
| Securities | 26,269,517,578 | 26,521,610,254 |
| Government | 13,633,464,389 | 13,137,671,473 |
| Private Companies: Fixed Rate | 7,672,888,634 | 8,371,351,745 |
| Private Companies: Equity | 4,512,618,067 | 4,852,094,641 |
| Foreign | 450,546,487 | 307,207,402 |
| (-) Value Impairment | 0 | 146,715,007 |
| Restricted Securities | - | - |
| Derivatives |  | - |
| Overnight | 2,345,840,088 | 129,773,584 |
| Loans Portfolio (Net) | 300,514,582 | 290,062,155 |
| Current Loan Portfolio | 304,760,665 | 293,337,090 |
| Non-performing Loan | 33,319,525 | 29,980,270 |
| (-) Loan Loss Provisions | 37,565,609 | 33,255,205 |
| Property (Net) | 1,496,636,866 | 1,408,149,524 |
| Investments Related to Labor Obligations | 68,476,115 | 63,262,693 |
| Cash and Cash Equivalents | 2,240,432,045 | 1,101,460,638 |
| Cash and Banks | 2,240,432,045 | 1,101,460,638 |
| Debtors | 21,142,947,190 | 19,334,452,104 |
| Premiums | 20,172,571,660 | 18,372,503,806 |
| Premiums P\&C Subsidy |  |  |
| Federal Agencies Debts | 277,375,788 | 116,280,872 |
| Agents and Claims Officers (Adjusters) | 134,559,092 | 134,106,425 |
| Accounts Receivable | 0 | 4,695,000 |
| Bonds for Claims Debtors | - | - |
| Other | 729,882,535 | 806,509,281 |
| (-) Allowance for Doubtful Accounts | 171,441,885 | 99,643,280 |
| Reinsurers and Re-Bonding Companies | 190,875,966 | 153,604,566 |
| Insurance and Bonds Intitutions | 42,878,149 | 3,187,947 |
| Retained deposits | - | - |
| Amounts Recoverable from Reinsurance | 157,945,478 | 152,357,539 |
| (-) Loan Loss Provisions for Foreign Reinsurers | 2,011,767 | 1,788,730 |
| and Reinsurance and Bonding Brokers | 0 | 0 |
| (-) Provisions for Penalties | 7,935,894 | 152,190 |
| Permanent Investments | 46,546,839 | 48,308,164 |
| Subsidiary | 0 | 0 |
| Associates | 0 | 1,761,325 |
| Other permanent investments | 46,546,839 | 46,546,839 |
| Other Assets | 4,733,538,100 | 4,115,032,521 |
| Furniture and Equipment (Net) | 925,853,356 | 829,766,874 |
| Miscellaneous | 3,720,583,252 | 3,200,404,149 |
| Amortizable Intangible Assets (Net) | 52,907,266 | 53,968,384 |
| Long-lived Intangible Assets (Net) | 34,194,227 | 30,893,115 |
| Total Assets | 58,835,325,368 | 53,165,716,204 |

QUALITAS CONTROLADORA, S.A.B. DE C.V.

## Consolidated Balance Sheet as of September 30th

Figures in Mexican pesos

|  | 2019 | 2018 |
| :---: | :---: | :---: |
| Liabilities |  |  |
| Technical Reserves | 34,794,354,019 | 34,849,780,059 |
| Unearned Premiums | 25,304,292,380 | 24,769,688,482 |
| Property and Casualty Insurance | 25,304,292,380 | 24,769,688,482 |
| Reserve for Outstanding Obligations | 9,490,061,639 | 10,080,091,578 |
| Expired Policies and Claims Ocurred Pending of Payment | 8,622,792,046 | 9,211,813,238 |
| Ocurred but not Reported and Adjustment Costs assigned to Claims | 169,682,806 | 100,368,765 |
| Deposit Premiums | 697,586,787 | 767,909,575 |
| Reserves Related to Labor Obligations | 270,176,425 | 251,779,493 |
| Creditors | 5,279,305,201 | 4,654,148,858 |
| Agents and Adjusters | 1,550,199,027 | 1,391,213,516 |
| Funds for Losses Management | 13,572,531 | 5,003,441 |
| Bonding for recognition of Liabilities Creditors | - | - |
| Miscellaneous | 3,715,533,643 | 3,257,931,901 |
| Reinsurers and Re-Bonding Companies | 98,574,417 | 108,941,606 |
| Insurance and Bond Companies | 75,222,442 | 93,031,593 |
| Retained Deposits | 23,351,975 | 15,910,013 |
| Other | - | - |
| Funding Obtained | - | - |
| Other Liabilities | 6,183,602,711 | 4,854,179,353 |
| Provisions for employee profit sharing | 534,164,789 | 302,213,499 |
| Income Tax Provisions | 1,475,566,191 | 783,233,154 |
| Other Obligations | 3,283,590,361 | 2,894,440,574 |
| Deferred Credits | 890,281,369 | 874,292,126 |
| Total Liabilities | 46,626,012,773 | 44,718,829,369 |
| Stockholders' Equity |  |  |
| Paid-in Capital |  |  |
| Capital Stock | 2,479,108,939 | 2,524,002,735 |
| Capital Stock | 2,535,727,486 | 2,595,391,662 |
| (-) Non Subscribed Capital Stock | - | - |
| (-) Non Displayed Capital Stock | - |  |
| (-) Repurchased Shares | 56,618,547 | 71,388,927 |
| Earned Capital |  |  |
| Reserves | 777,051,087 | 446,791,582 |
| Legal | 435,022,416 | 313,746,968 |
| For Repurchase of shares | 210,380,751 | 33,682,862 |
| Other | 131,647,920 | 99,361,752 |
| Valuation Surplus | 205,381,658 | 105,180,946 |
| Permanent Investments | - | - |
| Retained Earnings | 4,724,087,263 | 3,403,828,586 |
| Net Result | 3,820,644,146 | 1,763,700,867 |
| Translation effect | 193,781,736 | 146,479,574 |
| Non Monetary Assets Result | - | - |
| Remeasurements for Benefits granted to Employees | 5,262,929 | 7,613,329 |
| Controlling Interest | 12,205,317,759 | 8,397,597,618 |
| Non-Controlling Interest | 3,994,837 | 49,289,218 |
| Total Stockholders' Equity | 12,209,312,596 | 8,446,886,836 |
| Total Liabilities and Stockholders' Equity | 58,835,325,368 | 53,165,716,204 |

## QUALITAS CONTROLADORA S.A.B. DE C.V.

Consolidated Income statement for the nine months ended September 30th
Figures in Mexican pesos

|  | 2019 | 2018 |
| :---: | :---: | :---: |
| Premiums |  |  |
| Written | 25,257,859,583 | 24,698,221,481 |
| (-) Ceded | 157,199,991 | 267,745,104 |
| Net Written Premiums | 25,100,659,593 | 24,430,476,377 |
| (-) Net Increase of Unearned | 0 | 0 |
| Premiums Reserve | $(326,083,028)$ | 1,185,924,485 |
| Earned Retained Premiums | 25,426,742,620 | 23,244,551,892 |
| (-) Net Acquisition Cost | 5,491,688,809 | 5,432,764,185 |
| Agents Commissions | 1,804,737,974 | 1,650,811,501 |
| Agents' Additional Compensation | 452,195,748 | 363,241,170 |
| Reinsurance and Rebonding Commissions | - |  |
| (-) Reinsurance Commissions | 4,356,782 | 5,974,240 |
| Excess of Loss Coverage | 4,667,311 | 5,100,571 |
| Other | 3,234,444,558 | 3,419,585,183 |
| (-) Net Claims Cost and Other |  |  |
| Contractual Liabilities | 15,225,044,211 | 15,711,382,380 |
| Claims and Other Contractual Obligations | 15,320,729,317 | 15,711,382,380 |
| (-) Losses on non-proportional reinsurance | 95,685,105 | - |
| Claims | - |  |
| Technical Income (Loss) | 4,710,009,600 | 2,100,405,326 |
| (-) Net Increase in Other Technical Reserves | - |  |
| Result of Analog and Related Operations | 5,409,723 | 3,727,848 |
| Gross Income (Loss) | 4,715,419,323 | 2,104,133,174 |
| (-) Net Operating Expenses | 1,484,684,944 | 1,160,594,250 |
| Administrative and Operating Expenses | 237,312,628 | 271,266,971 |
| Employees'compensation and benefits | 938,341,546 | 601,019,625 |
| Depreciation and Amortization | 309,030,770 | 288,307,655 |
| Operating Income (Loss) | 3,230,734,379 | 943,538,924 |
| Comprenhensive Financing Result | 2,039,651,572 | 1,583,599,214 |
| Investments | 876,695,183 | 852,294,013 |
| Sale of Investments | 15,369,555 | 90,888,842 |
| Fair Valuation of Investments | 21,143,094 | $(166,962,851)$ |
| Surcharges on Premiums | 353,500,583 | 323,628,789 |
| Debt Issuance | - | - |
| Financial Reinsurance | - |  |
| Loan Interests | 31,174,348 | 39,236,301 |
| (-) Preventive Penalties for Amounts Recoverable from Reinsurance | 69,681 | 54,797 |
| (-) Preventive Penalties for Credit Risks | $(3,536,039)$ | 558,448 |
| Other | 719,639,108 | 449,880,992 |
| Foreign Exchange Rate Fluctuation | 18,663,343 | $(4,753,628)$ |
| (-) Monetary Position Result | - | - |
| Participation in Permanent Investments Result | - | - |
| Income (Loss) Before Taxes | 5,270,385,951 | 2,527,138,138 |
| (-) Provision for Income Taxes | 1,446,739,419 | 756,789,611 |
| Income (Loss) Before Discontinued Operations | 3,823,646,531 | 1,770,348,527 |
| Discontinued Operations | - | - |
| Net Income (Loss) | 3,823,646,531 | 1,770,348,527 |
| Controlling Interest | 3,820,644,146 | 1,763,700,867 |
| Non-Controlling Interest | 3,002,385 | 6,647,661 |
| Net Income (Loss) | 3,823,646,531 | 1,770,348,527 |

## QUALITAS CONTROLADORA S.A.B. DE C.V.

## Consolidated Income statement for the third quarter

Figures in Mexican pesos

|  | 3Q 2019 | 3Q 2018 |
| :---: | :---: | :---: |
| Premiums |  |  |
| Written | 8,615,451,916 | 7,724,738,136 |
| (-) Ceded | 59,998,997 | 30,336,663 |
| Net Written Premiums | 8,555,452,920 | 7,694,401,473 |
| (-) Net Increase of Unearned | $(186,339,491)$ | -128,068,008 |
| Premiums Reserve |  |  |
| Earned Retained Premiums | 8,741,792,411 | 7,822,469,481 |
| (-) Net Acquisition Cost | 1,869,235,449 | 1,626,008,304 |
| Agents Commissions | 615,689,453 | 537,821,079 |
| Agents' Additional Compensation | 157,604,739 | 111,639,480 |
| Reinsurance and Rebonding Commissions | - | - |
| (-) Reinsurance Commissions | 2,635,255 | 958,165 |
| Excess of Loss Coverage | 1,764,306 | 1,415,114 |
| Other | 1,096,812,206 | 976,090,796 |
| (-) Net Claims Cost and Other |  |  |
| Contractual Liabilities | 5,202,392,290 | 5,629,168,605 |
| Claims and Other Contractual Obligations | 5,250,708,066 | 5,629,168,605 |
| (-) Losses on non-proportional reinsurance | 48,315,776 |  |
| Claims |  |  |
| Technical Income (Loss) | 1,670,164,672 | 567,292,572 |
| (-) Net Increase in Other Technical Reserves |  |  |
| Result of Analog and Related Operations | 0 | 3,727,848 |
| Gross Income (Loss) | 1,670,164,672 | 571,020,420 |
| (-) Net Operating Expenses | 552,294,328 | 306,803,109 |
| Administrative and Operating Expenses | 119,203,825 | 11,169,534 |
| Employees'compensation and benefits | 322,013,587 | 194,587,040 |
| Depreciation and Amortization | 111,076,916 | 101,046,535 |
| Operating Income (Loss) | 1,117,870,344 | 264,217,311 |
| Comprenhensive Financing Result | 738,740,676 | 488,928,112 |
| Investments | 293,998,276 | 268,928,121 |
| Sale of Investments | $(975,445)$ | $(22,201,395)$ |
| Fair Valuation of Investments | 59,862,471 | $(29,489,318)$ |
| Surcharges on Premiums | 119,167,027 | 115,667,163 |
| Debt Issuance | - | - |
| Financial Reinsurance | - |  |
| Loan Interests | 11,451,276 | 8,339,848 |
| (-) Preventive Penalties for Amounts Recoverable from Reinsura | $(179,432)$ | $(83,214)$ |
| (-) Preventive Penalties for Credit Risks | $(1,149,587)$ | 1,562,034 |
| Other | 233,357,427 | 162,039,704 |
| Foreign Exchange Rate Fluctuation | 20,550,626 | $(12,877,190)$ |
| (-) Monetary Position Result | - | - |
| Participation in Permanent Investments Result | - | - |
| Income (Loss) Before Taxes | 1,856,611,021 | 753,145,423 |
| (-) Provision for Income Taxes | 533,035,680 | 208,328,749 |
| Income (Loss) Before Discontinued Operations | 1,323,575,341 | 544,816,674 |
| Discontinued Operations | - | - |
| Net Income (Loss) | 1,323,575,341 | 544,816,674 |
| Controlling Interest | 1,322,454,208 | 542,954,828 |
| Non-Controlling Interest | 1,121,133 | 1,861,845 |
| Net Income (Loss) | 1,323,575,341 | 544,816,674 |

## Glossary of terms and definitions

Acquisition Cost: Includes commissions and compensations paid to agents as well as fees paid to Financial Institutions for the use of their facilities (UOF).

Acquisition Ratio: Acquisition Cost $\div$ Net Written Premiums.
AMDA: Mexican Association of Automotive Distributors.
CAGR: Compound Annual Growth Rate $=[($ End of Period Figure $/$ Beginning of Period Figure) ^ (1/ Number of periods)].

Combined Ratio: Acquisition Ratio + Operating Ratio + Loss Ratio.
CNSF: National Insurance \& Bonds Commission, the regulator of the insurance sector in Mexico.
Financial Institutions: Financial branch of major automakers and Financial Groups that provide automotive financing.

Loss Cost: Includes costs incurred in the payment of claims: third party liability, theft, repair costs, among others.

Loss Ratio: Loss Cost $\div$ Net Earned Premiums.
Multi-annual Policies: Policies with a term greater than 12 months. They are typically issued for the automobiles sold on credit.

Net Earned Premiums: Written premiums registered as income throughout the duration of a policy.

Net Written Premiums: Written premiums less the portion ceded to reinsurance.
Operating Expenses: Includes expenses incurred in by the Company in its regular operations.
Operating Ratio: Operating Expenses $\div$ Net Written Premiums.
Policies' Fees: Administrative fee charged when the policy is issued and recorded as an income in operating expenses.

PTU: Employee profit sharing.
Premium Debtor: Records the portion of sold policies which will be paid in installments.
Premiums Surcharge: Financial penalty imposed to policyholders that choose to pay premiums in installments.

Regulatory Equity Requirement: Is the minimum equity level that an insurance company should maintain, according to legal requirements.

Written Premiums: Premiums corresponding to policies underwritten.
Q CR: Quálitas Costa Rica

Q MX: Quálitas México
Q ES: Quálitas El Salvador
Q P: Quálitas Perú
QIC: Quálitas Insurance Company.
Solvency Margin: Stockholders' equity - Regulatory Equity Requirement.
Solvency Margin Ratio: Solvency Margin $\div$ Regulatory Equity Requirement.
UOF: Fees paid to Financial Institutions for the use of their facilities
OCRA:(Oficina Coordinadora de Riesgos Asegurados)


#### Abstract

About us: Quálitas Controladora $(\mathrm{Q})$ is the company with the largest market share in the auto insurance industry in Mexico and has presence in the United States, Peru, Costa Rica and El Salvador. Its unique business model, based on excellence service and a strict cost control policy, has allowed it to offer a first quality service under the largest coverage network in the country. Qualitas is listed on the Mexican Stock Exchange under the symbol "Q" (Bloomberg: $Q^{*}$ : MM)

This document may include forward-looking statements that involve risks and uncertainties. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify such forward-looking statements. The Company wants to caution readers that any forward-looking statement in this document or made by the company's management involve risks and uncertainties that may change based on various important factors not under the Company's control. Forward-looking statements relate to the company's current situation only as of their dates of publication


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[^0]:    ${ }^{* *}$ Invested Assets, float $=$ investments in debt + overnight + cash + discount and rediscount instruments.

