

BMV/Press Release

FIBRA MACQUARIE MÉXICO ANNOUNCES ANNUAL ORDINARY HOLDERS' MEETING

MEXICO CITY, March 20, 2026 – FIBRA Macquarie México (FIBRA Macquarie or the Trust) (BMV: FIBRAMQ) announced today by means of the publication of a call notice (the “Call Notice”) that it will hold its annual ordinary meeting (the “Meeting”) of holders of the real estate trust certificates identified with ticker “FIBRAMQ 12” (Certificados Bursátiles Fiduciarios Inmobiliarios or CBFIs), on April 10, 2026, at 11:00 am (Mexico City time) at the offices of the Common Representative located at Av. Paseo de la Reforma No. 284, Piso 9, Col. Juárez, Alcaldía Cuauhtémoc, C.P. 06600, Mexico City, to attend the matters set forth in the agenda (the “Agenda”).

The Agenda of the Meeting is:

- I. Proposal, discussion and, if applicable, approval of the Trust’s annual audited financial statements for the 2025 fiscal year, in accordance with Clause 4.3(a)(i) of the Trust Agreement. Actions and resolutions in this regard.
- II. Proposal, discussion and, if applicable, approval of the Trust’s Annual Report for the 2025 fiscal year, in accordance with Clause 4.3(a)(ii) of the Trust Agreement. Actions and resolutions in this regard.
- III. Proposal, discussion and, if applicable, approval of the extension of the Repurchase Program for an additional year, as well as the maximum amount of funds that may be allocated during the term of such Repurchase Program, which was authorized by the Ordinary Holders Meeting held on April 11, 2025, in accordance with Clause 4.3(g) of the Trust Agreement. Actions and resolutions in this regard.
- IV. Proposal, discussion and, if applicable, consent for the renewal of the appointment of Mr. Jaime de la Garza as an Independent Member of the Technical Committee until the next annual Ordinary Holders’ Meeting. Actions and resolutions in this regard.
- V. Proposal, discussion and, if applicable, consent for the renewal of the appointment of Mr. Michael Brennan as an Independent Member of the Technical Committee until the next annual Ordinary Holders’ Meeting. Actions and resolutions in this regard.
- VI. Proposal, discussion and, if applicable, consent for the renewal of the appointment of Ms. Sara Neff as an Independent Member of the Technical Committee until the next annual Ordinary Holders’ Meeting. Actions and resolutions in this regard.
- VII. Designation of delegates that, as needed, formalize and give effect to the resolutions adopted at the Meeting with respect to the aforementioned points. Actions and resolutions in this regard.

Attendance and Voting Instructions

Holders who wish to attend the Meeting must deliver no later than on the business day immediately preceding to the date of the Meeting: (i) the depositary certificate issued by the S.D. Indeval Institución para el Depósito de Valores, S.A. de C.V., (ii) the Holders' list issued by the relevant financial intermediary, as the case may be, and (iii) if applicable, the proxy letter executed before two witnesses to be represented at the Meeting or, as the case may be, the sufficient general or special mandate, granted in terms of the applicable law, at the offices of the Common Representative, located at Av. Paseo de la Reforma No. 284, ground floor (planta baja), Col. Juárez, Cuauhtémoc, C.P. 06600, Mexico City, to the attention of Mr. Esteban Manuel Serrano Hernández, Mrs. Giovana García Cruz and/or Mrs. Alicia Guadalupe González González, from 10:00 to 15:00 and from 16:30 to 17:30 hours (Mexico City time), from Monday to Friday, as of the date on which this summon had been published.

Simultaneously with the delivery of the documents referred to in this paragraph, the Common Representative shall provide to Holders of Certificates the information related to the telephone and/or digital platform that guests may use to participate in the Meeting, so they are able to connect to the Meeting. Provided, that Holders shall issue their corresponding votes directly or by means of their relevant attorney-in-fact, at the offices of the Common Representative. Likewise, the Holders are welcome to contact the Common Representative, whether via email (emserranoh@monex.com.mx) or telephone (+52 (55) 5231 0296) in case they have any queries related to the scope of the matters that comprise the Agenda of the Meeting.

CBFI holders must contact their custodian to make the necessary arrangements. Please refer to FIBRA Macquarie's website at www.fibramacquarie.com for further information.

About FIBRA Macquarie

FIBRA Macquarie México (FIBRA Macquarie) (BMV:FIBRAMQ) is a real estate investment trust (fideicomiso de inversión en bienes raíces), or FIBRA, listed on the Mexican Stock Exchange (Bolsa Mexicana de Valores) targeting industrial, retail and office real estate opportunities in Mexico, with a primary focus on stabilized income-producing properties. FIBRA Macquarie's portfolio consists of 245 industrial properties and 17 retail properties, located in 20 cities across 16 Mexican states as of December 31, 2025. Nine of the retail properties are held through a 50/50 joint venture. For additional information about FIBRA Macquarie, please visit www.fibramacquarie.com.

Cautionary Note Regarding Forward-looking Statements

This release may contain forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. We caution you that a number of important factors could cause actual results to differ significantly from these forward-looking statements and we undertake no obligation to update any forward-looking statements.

Other than Macquarie Bank Limited ABN 46 008 583 542 (“Macquarie Bank”), any Macquarie Group entity noted in this document is not an authorized deposit-taking institution for the purposes of the Banking Act 1959 (Commonwealth of Australia). The obligations of these other Macquarie Group entities do not represent deposits or other liabilities of Macquarie Bank. Macquarie Bank does not guarantee or otherwise provide assurance in respect of the obligations of these other Macquarie Group entities. In addition, if this document relates to an investment, (a) the investor is subject to investment risk including possible delays in repayment and loss of income and principal invested and (b) none of Macquarie Bank or any other Macquarie Group entity guarantees any particular rate of return on or the performance of the investment, nor do they guarantee repayment of capital in respect of the investment.

THIS RELEASE IS NOT AN OFFER FOR SALE OF SECURITIES IN THE UNITED STATES, AND SECURITIES MAY NOT BE OFFERED OR SOLD IN THE UNITED STATES ABSENT REGISTRATION OR AN EXEMPTION FROM REGISTRATION UNDER THE U.S. SECURITIES ACT OF 1933, AS AMENDED.

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FIBRA Macquarie México

Ordinary Holders' Meeting

April 10, 2026



Important information



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This document has been prepared by Macquarie Asset Management México, S.A. de C.V. ("MAM Mexico"), as manager, acting in the name and on behalf of HSBC Mexico, S.A., Institución de Banca Múltiple, Grupo Financiero HSBC, División Fiduciaria ("HSBC Mexico"), as trustee, of FIBRA Macquarie México ("FIBRA Macquarie").

As used herein, the name "Macquarie" or "Macquarie Group" refers to Macquarie Group Limited and its worldwide subsidiaries, affiliates and the funds that they manage. Unless otherwise noted, references to "we" "us", "our" and similar expressions are to MAM Mexico, as manager, acting in the name and on behalf of HSBC Mexico, as trustee, of FIBRA Macquarie.

This document does not constitute an offer to sell or a solicitation of an offer to buy any securities in the United States, and securities may not be offered or sold in the United States absent registration or an exemption from registration under the U.S. Securities Act of 1933, as amended. This document is an outline of matters for discussion only and no representations or warranties are given or implied. This document does not contain all the information necessary to fully evaluate any transaction or investment, and you should not rely on the contents of this document. Any investment decision should be made based solely upon appropriate due diligence and, if applicable, upon receipt and careful review of any offering memorandum or prospectus.

This document includes forward-looking statements that represent our opinions, expectations, beliefs, intentions, estimates or strategies regarding the future, which may not be realized. These statements may be identified by the use of words like "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "will," "should," "seek," and similar expressions. The forward-looking statements reflect our views and assumptions with respect to future events as of the date of this document and are subject to risks and uncertainties.

Actual and future results and trends could differ materially from those described by such statements due to various factors, including those beyond our ability to control or predict. Given these uncertainties, you should not place undue reliance on the forward-looking statements. We do not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

No risk control mitigant is failsafe. Notwithstanding the mitigants described herein, losses may occur as a result of identified or unidentified risks. Past performance is no indication of future performance.

Certain information in this document identified by footnotes has been obtained from sources that we consider to be reliable and is based on present circumstances, market conditions and beliefs. We have not independently verified this information and cannot assure you that it is accurate or complete. The information in this document is presented as of its date. It does not reflect any facts, events or circumstances that may have arisen after that date. We do not undertake any obligation to update this document or correct any inaccuracies or omissions in it. Any financial projections have been prepared and set out for illustrative purposes only and do not in any manner constitute a forecast. They may be affected by future changes in economic and other circumstances and you should not place undue reliance on any such projections.

Recipients of this document should neither treat nor rely on the contents of this document as advice relating to legal, taxation or investment matters and are advised to consult their own professional advisers.

No member of the Macquarie Group accepts any liability whatsoever for a direct, indirect, consequential or other loss arising from any use of this document and/or further communication in relation to this document.

Any discussion in this document of past or proposed investment opportunities should not be relied upon as any indication of future deal flow.

The growth opportunities described herein are not necessarily reflective of all potential investments, which may have significantly different prospects and other terms and conditions. No assurance can be given that any such growth opportunities will be pursued by FIBRA Macquarie.

Qualitative statements regarding political, regulatory, market and economic environments and opportunities are based on our opinion,

belief and judgment. Such statements do not reflect or constitute legal advice or conclusions. Investment highlights reflect our subjective judgment of the primary features that may make investment in the relevant sector attractive. They do not represent an exclusive list of features and are inherently based on our opinion and belief based on its own analysis of selected market and economic data and its experience in Mexico.

Other than Macquarie Bank Limited ABN 46 008 583 542 ("Macquarie Bank"), any Macquarie Group entity noted in this document is not an authorized deposit-taking institution for the purposes of the Banking Act 1959 (Commonwealth of Australia). The obligations of these other Macquarie Group entities do not represent deposits or other liabilities of Macquarie Bank. Macquarie Bank does not guarantee or otherwise provide assurance in respect of the obligations of these other Macquarie Group entities. In addition, if this document relates to an investment, (a) the investor is subject to investment risk including possible delays in repayment and loss of income and principal invested and (b) none of Macquarie Bank or any other Macquarie Group entity guarantees any particular rate of return on or the performance of the investment, nor do they guarantee repayment of capital in respect of the investment.

Introduction



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We are holding this Ordinary Holders' Meeting to seek:

1. Approval of the 2025 FIBRA Macquarie Annual Report and annual audited financial statements
2. Approval of the 2026-2027 program for the repurchase of certificates for cancellation
3. Consent for the renewal of the annual appointment of the following independent members of our Technical Committee: Sara Neff, Jaime Eugenio de la Garza and Michael Brennan
4. Designation of delegates that, as needed, formalize and give effect to the resolutions adopted at the Meeting with respect to the aforementioned points



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01

Overview

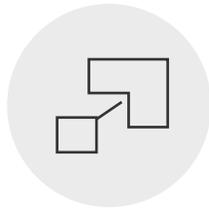


Overview

FIBRA Macquarie México is a premier owner of institutional quality industrial and retail real estate with a best-in-class internal property management platform and attractive growth pipeline.



245
Industrial properties



36.6m sqft¹
Gross leasable area



79.2%³
of rents are US\$-linked



17²
Retail properties



US\$3.6bn
Total asset value



US\$1.5bn⁴
Market Cap

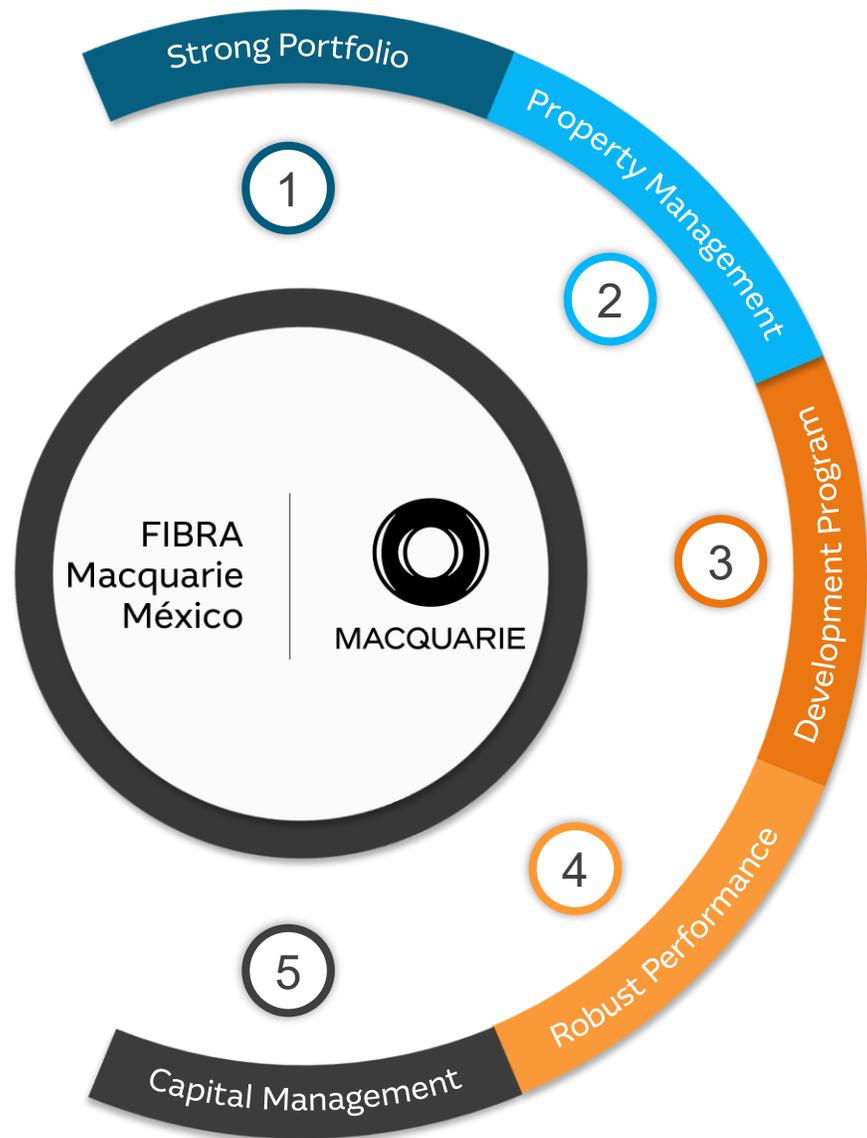
1. Includes 100% of GLA of properties owned through JVs.

2. Results for the nine retail properties held through a 50/50 joint venture are shown at 50%.

3. Based on annualized base rent and proportionately combined figures for properties owned through JVs

4. As of December 31, 2025. FX: Ps. 17.9667, Certificate price: Ps. 33.93, Outstanding CBFIs: 797,311,397

Leveraging a well-positioned platform to create value



High quality industrial focused portfolio



Vertically integrated Property Administration Platform



Proprietary Development Program with attractive pipeline



Robust financial and operating performance



Prudent Capital Management

4Q25 highlights and FY25 highlights

Financial / balance sheet



AFFO

4Q25 Ps. 0.6578/CBFI¹ (-5.4% QoQ | -10.1% YoY)

FY25 Ps. 2.8519/CBFI¹ (+8.3% YoY)

FY26 guidance Ps. 2.60-2.70/CBFI

Distribution

4Q25 Ps. 0.6125/CBFI (flat QoQ | +16.7% YoY)

FY25 scheduled Ps. 2.45/CBFI (+16.7% YoY)

FY26 guidance Ps. 2.45/CBFI (flat YoY)

Balance Sheet

NAV of Ps. 49.11/CBFI (-1.4% QoQ | -9.6% YoY)

Regulatory LTV of 32.3%²

Net debt / EBITDA 5.3x³

Operational



Rental Rates

Industrial 6.62 US\$/sqm/m (+1.0% QoQ | +6.5% YoY)

– Negotiated releasing spreads of 19.8% LTM

– Overall releasing spreads at 19.8% LTM

Retail 191.42 Ps./sqm/m (-0.7% QoQ | +2.6% YoY)

Occupancy

95.5% industrial (+68 bps QoQ | +28 bps YoY)

94.1% retail (+48 bps QoQ | +75 bps YoY)

95.4% consolidated (+66 bps QoQ | -15 bps YoY)

Margins⁴

4Q25 NOI 83.3% (-63 bps QoQ | -115 bps YoY)

FY25 NOI 84.5% (-118 bps YoY)

4Q25 AFFO 40.0% (-178 bps QoQ | -421 bps YoY)

FY25 AFFO 42.7% (-47 bps YoY)

Strategic initiatives



Growth capex

- ~0.4 million sqft of industrial GLA in development or stabilization
- ~5.1 million sqft of potential GLA in land bank across core markets⁶

Sustainability

- 43.3% of total GLA certified⁵
 - Commitment to certify 75% of industrial GLA by 2035
- 67.8% of sustainability and green financing linked portion of drawn debt
- We have the highest scoring project in Platinum LEED BD+C: Core and Shell (v4) warehouse and logistics
- Alignment to globally recognized certifications, reporting standards and frameworks



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02

Ordinary Holders' Meeting



Audited Financial Statements and Annual Report



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Audited Financial Statements

- FIBRA Macquarie presents its audited annual financial statements for 2025 for consideration at the Ordinary Holders Meeting and proposes that they be approved.

Annual Report

- FIBRA Macquarie presents its Annual Report for 2025 for consideration at the Ordinary Holders Meeting and proposes that it be approved.

Fund for the Repurchase of Certificates



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FIBRA Macquarie considers that the ability to repurchase its own certificates is an important tool to optimize per certificate returns for certificate holders and proposes that it be approved.

Certain Repurchase Program Features:

- Period: June 26, 2026, to June 25, 2027
- Limit by Amount: Ps. 1,000,000,000.00
- Cancellation: any certificates repurchased under this program will be canceled in periodic intervals following acquisition
- Policies: operational policies for the certificate repurchase program will be subject to approval of our Manager

Independent Members of the Technical Committee



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- The consent of the Annual Ordinary Holders' Meeting is requested for the renewal of the annual appointment of Independent Members of the Technical Committee appointed by the Manager. Therefore, consent is requested during this meeting for the reappointment of three existing Independent Members in their position until the next Annual Ordinary Meeting. The Independent Members are Mr. Jaime Eugenio de la Garza, Mr. Michael Brennan and Ms. Sara Neff.
- During fiscal year 2025, no incumbent member of the Technical Committee attended fewer than 87.5% of the aggregate of the total number of Technical Committee meetings
- The existing Independent Members have a wide array of skills that complement each other, as well as extensive experience derived from their service on the Technical Committee
- Each of them comply with the independence requirements according to the Trust Agreement, applicable law and the Manager's policies
- Their biographies of the Technical Committee members are included in the appendix for additional information.

Annual Holders' Meeting



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Agenda

- I. Approval of the Trust's annual audited financial statements for the 2025 fiscal year, in accordance with Clause 4.3(a)(i) of the Trust Agreement.
- II. Approval of the Trust's Annual Report for the 2025 fiscal year, in accordance with Clause 4.3(a)(ii) of the Trust Agreement.
- III. Approval of the extension of the Repurchase Program for an additional year, as well as the maximum amount of funds that may be allocated during the term of such Repurchase Program, which was authorized by the Ordinary Holders Meeting held on April 11, 2025, in accordance with Clause 4.3(g) of the Trust Agreement.
- IV. Consent for the renewal of the appointment of Mr. Jaime de la Garza as an Independent Member of the Technical Committee until the next annual Ordinary Holders' Meeting.
- V. Consent for the renewal of the appointment of Mr. Michael Brennan as an Independent Member of the Technical Committee until the next annual Ordinary Holders' Meeting.
- VI. Consent for the renewal of the appointment of Ms. Sara Neff as an Independent Member of the Technical Committee until the next annual Ordinary Holders' Meeting.
- VII. Designation of delegates that, as needed, formalize and give effect to the resolutions adopted at the Meeting with respect to the aforementioned points.



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Appendix





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A

Resolutions from
Holders' Meeting held
on April 11, 2025



Resolutions from Holders' Meeting held on April 11, 2025



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The following was approved by the Holders' Meeting:

Item Number	Agenda item	Agree	Against	Abstention
I	The Trust's annual audited financial statements for the 2024 fiscal year	59.3%	1.4%	39.3%
II	The Trust's Annual Report for the 2024 fiscal year, in accordance with Clause 4.3(a)(ii) of the Trust Agreement.	60.5%	0.3%	39.3%
III	The extension of the Repurchase Program for an additional year, as well as the maximum amount of funds that may be allocated during the term of such Repurchase Program, which was authorized by the Ordinary Holder Meeting held on April 23, 2024, in accordance with Clause 4.3(g) of the Trust Agreement.	95.1%	0.0%	4.9%
IV	The renewal of the appointment of Mr. Jaime de la Garza as an Independent Member of the Technical Committee until the next annual Ordinary Holders' Meeting.	71.1%	0.4%	28.5%

Resolutions from Holders' Meeting held on April 11, 2025



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The following was approved by the Holders' Meeting:

Item Number	Agenda item	Agree	Against	Abstention
V	The renewal of the appointment of Mr. Michael Brennan as an Independent Member of the Technical Committee until the next annual Ordinary Holders' Meeting.	71.2%	0.3%	28.4%
VI	The renewal of the appointment of Ms. Sara Neff as an Independent Member of the Technical Committee until the next annual Ordinary Holders' Meeting.	71.4%	0.1%	28.4%
VII	The independence qualification by the Holders Meeting of the proprietary member of the Technical Committee appointed in accordance with the previous item of the Agenda.	65.3%	0.0%	34.7%
VIII	Approval to amend the compensation scheme in favor of the Independent Members of the Technical Committee, the Audit Committee, the Indebtedness Committee and the Ethics and Corporate Governance Committee of the Trust, in accordance with clause 4.3, section (h) and any other applicable clauses of the Trust Agreement.	53.6%	11.7%	34.7%
IX	Designation of delegates that, as needed, formalize and give effect to the resolutions adopted at the Meeting with respect to the aforementioned points.	71.6%	0.0%	28.4%



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B

Resolutions from Ordinary
and Extraordinary
Holders' Meeting held on
July 18, 2025



Resolutions from Ordinary and Extraordinary Holders' Meeting held on July 18, 2025



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The following was approved by the Ordinary Holders' Meeting:

Item Number	Agenda item	Agree	Against	Abstention
I	Approval to substitute CIBanco, S.A., Institución de Banca Múltiple ("CIBanco"), if so decided by the Manager, as Trustee of the Trust Agreement with a "Qualified Trustee", which means (i) any of the following financial institutions which provides trustee services: Banco Actinver, S.A., Institución de Banca Múltiple, Grupo Financiero Actinver; Banco Invex, S.A., Institución de Banca Múltiple, Invex Grupo Financiero; HSBC México, S.A., Institución de Banca Múltiple, Grupo Financiero HSBC; BBVA México, S.A., Institución de Banca Múltiple, Grupo Financiero BBVA México; Banco Nacional de México, S.A. Integrante del Grupo Financiero Banamex; or (ii) any such other trustee or financial institution that might be designated or nominated to replace CIBanco by a governmental authority in Mexico derived from, or in connection with, the order issued by the Financial Crimes Enforcement Network, an agency of the U.S. Department of Treasury, on June 25, 2025, or the temporary intervention of CIBanco ordered by the Mexican financial authorities; provided, that such replacement may be implemented by way of removal and appointment of the new trustee or any other legal alternative including the trustee substitution, as well as to instruct the Common Representative and the Trustee, as applicable, to carry out the acts necessary and/or convenient to comply with the foregoing. Actions and resolutions in this regard.	100%	-	-
II	Approval to, if applicable, delegate authority to the manager of FIBRA Macquarie to (i) determine whether CIBanco will be replaced as trustee of FIBRA Macquarie, (ii) If applicable, appoint the new trustee within the Qualified Trustee options; (iii) negotiate and execute the agreements, contracts and/or any other actions necessary and/or convenient to implement the substitution of CIBanco as trustee of FIBRA Macquarie, including, without limitation, the corresponding substitution agreement and/or any other action, as applicable; and (iv) the authority to carry out potential future substitutions with Qualified Trustees if necessary to comply with any future orders, sanctions or restrictions issued by any governmental agency of the United States of America or of Mexico, as applicable and in such case to negotiate the execution of the agreements, contracts and/or any other acts necessary and/or convenient to implement the replacement of such trustee as trustee of FIBRA Macquarie, including, without limitation, the substitution agreement and/or the corresponding assignment agreement for the transfer of rights and obligations, as applicable, as well as to instruct the Common Representative and the Trustee, as applicable, to carry out the acts necessary and/or convenient to comply with the foregoing.	100%	-	-

Resolutions from Ordinary and Extraordinary Holders' Meeting held on July 18, 2025



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The following was approved by the Extraordinary Holders' Meeting:

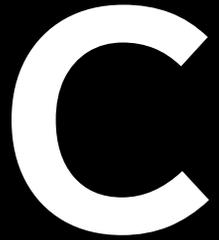
Item Number	Agenda item	Agree	Against	Abstention
1	Approval to amend the Trust Agreement, the Global Certificate, and as applicable, other Transaction Documents, in order to allow, among other things, the substitution of CIBanco as Trustee of the Trust Agreement and/or, where applicable, any other act or agreement that may be applicable, as well as to carry out any modifications that may be requested by the substitute Qualified Trustee, pursuant to the provisions set forth in Clause 4.4, paragraph (b), and other related provisions of the Trust Agreement, as well as to instruct the Common Representative and the Trustee, according to their applicable capacity, to execute the necessary and/or convenient acts in order to comply with the resolutions adopted herein, including, without limitation, to carry out an update of the registration of the CBFIs in the RNV, redeem the Global Certificate before and to execute all documents, procedures, publications and press releases necessary therefore, as requested or instructed by the Manager, if necessary.	100%	-	-

The following was approved by the Ordinary and Extraordinary Holders' Meeting:

Item Number	Agenda item	Agree	Against	Abstention
1	Designation of delegates that, as needed, formalize and give effect to the resolutions adopted at the Meeting with respect to the aforementioned points.	100%	-	-



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Independent members of the Technical Committee



Independent Members of the Technical Committee



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Mr. Jaime De la Garza



Mr. De la Garza is the former President and Chief Executive Officer of Corporate Properties of the Americas (CPA). Prior to his role as President and CEO, Mr. De la Garza served CPA as its Chief Financial Officer. During his tenure, from 2003 to 2015, CPA grew from 2.0 million square feet of GLA to 33.0 million square feet of GLA, becoming one of the largest owners of industrial real estate in Mexico. During this period, CPA raised more than US\$1.5bn in financing and managed US\$1.0bn of equity commitments.

During the last five years, Mr. De la Garza has advised multiple clients on real estate and private equity investments and served on multiple boards both in Mexico and the USA. Prior to CPA, Mr. De la Garza's broad experience includes: Finance Director for Latin America with International Water Ltd., Investment officer for the International Finance Corporation (IFC) and Operations Manager with Schlumberger. He has also served as Independent Consultant to institutions such as the North American Development Bank, Hewlett Packard and Alterra Partners, and currently serves on several company boards. Mr. De la Garza holds a B.Sc. in Mechanical and Electrical Engineering with Honors from Tecnológico de Monterrey (ITESM) and an MBA from INSEAD.

Mr. De la Garza is FIBRA Macquarie's lead independent member of the Technical Committee and has been its member since May 2017. In addition to his role on the FIBRA Macquarie Technical Committee, Mr. De la Garza forms part of the Audit Committee (Chair), the Indebtedness Committee and the Ethics and Corporate Governance Committee.

Ms. Sara Neff



Ms. Neff is the Partner/General Manager for Sustainability and ESG on the Microsoft Cloud Operations and Innovation team, where she is helping its data center fleet meet Microsoft's ambitious goals of achieving carbon negative, water positive, zero waste, and the protection of more land than it uses.

Prior to that, she served as Head of Sustainability for the Americas for Lendlease. In both 2022 and 2023, under her leadership Lendlease earned the top residential score in the Americas on GRESB and multiple green leasing awards from the Institute for Market Transformation. Previously, she served as Senior Vice President, Sustainability at Kilroy, where she helped the company achieve carbon neutral operations in 2020. Ms. Neff serves on Urban Land Institute (ULI) Americas Executive Committee and the Dynamo Energy Hub Advisory Board.

She has been named a Los Angeles Woman of Influence by the Los Angeles Business Journal, a 40 under 40 awardee by ULI, a Los Angeles Power Woman in Real Estate by Bisnow, a Women in Sustainability Leader by Green Building & Design magazine, a Woman of Influence by Globe St Real Estate Forum, a Best in Building Health awardee by the Center for Active Design, and was the recipient of NAREIT's 2020 Leader in the Light Leadership Personified award, an award that recognizes achievement in sustainability. She is a LEED Fellow and holds a BS from Stanford and an MBA from Columbia Business School.

Ms. Neff has been a member of the FIBRA Macquarie Technical Committee since June 2021. In addition to their role on the FIBRA Macquarie Technical Committee, Ms. Neff forms part of the Ethics and Corporate Governance Committee (Chair) and the Indebtedness Committee.

Independent Members of the Technical Committee



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Mr. Michael Brennan



Mr. Brennan is a Co-Founder, Chairman, and Managing Principal of Brennan Investment Group, a private investment firm with nearly US\$6.5 billion of industrial real estate assets. Mr. Brennan has orchestrated more than US\$14.0 billion in industrial real estate transactions in the course of his 34-year career.

Prior to forming Brennan Investment Group, Mr. Brennan co-founded First Industrial Realty Trust (NYSE: FR) in 1994, and served as President, Chief Executive Officer and a member of the Board of Directors until late 2008. Before co-founding First Industrial, Mr. Brennan was a President and Partner in The Shidler Group, a nationally prominent real estate firm specializing in value-add real estate transactions. He is a former member of the Board of Directors for Pacific Office Properties (AMEX: PCE), an office REIT that owns institutional quality properties in Honolulu, California, and Arizona. He began his industrial real estate career in 1984, as an Investment Specialist with CB Commercial.

Mr. Brennan earned his Bachelor's degree in Finance from the University of Notre Dame in 1979. Mr. Brennan currently serves as Executive Director of the University of Wisconsin's James A. Graaskamp Center for Real Estate, a program ranked as the #1 real estate program in the United States. Mr. Brennan has been a member of the FIBRA Macquarie Technical Committee since May 2018. In addition to their role on the FIBRA Macquarie Technical Committee, Mr. Brennan forms part of the Audit Committee and the Indebtedness Committee (Chair).

Mr. Alonso García Tamés¹



Mr. García Tamés was Managing Director, Strategic Partnerships, Latin America from 2016 to 2021 for Caisse de dépôt et placement du Québec (CDPQ). His mandate was to develop strong relationships with key public and private institutions in the region to strengthen CDPQ's position as a long-term partner. Before joining CDPQ, Mr. García Tamés worked for Citi Banamex in New York and Mexico City for five years as Managing Director in the Latin American Public Sector and Infrastructure Group and as Head of Capital Markets for Mexico.

Prior to that, he spent 30 years in different positions in the Mexican public sector. He worked for the Central Bank of Mexico from 1981 to 2000, he joined the Mexican Ministry of Finance in 2000 as Public Credit Officer and, in 2003, he was designated Deputy Minister of Finance and Public Credit. In 2006, he was appointed by President Calderon as CEO of Banobras and as a member of the Infrastructure Cabinet.

Throughout his public-sector career, he maintained close relationships with the Mexican and international financial markets, designing and implementing public policy strategies on the monetary front, hedging the budget against the fall in oil prices, setting up FX options to accumulate international reserves, and including CACs in the Mexican Bond issues under New York Law.

He holds an Actuarial Sciences Degree from Universidad Anáhuac in Mexico City. In 2008, he was awarded the Anáhuac Medal, recognizing his professional merit in public service. Mr. García Tamés was appointed and qualified as independent member of the Technical Committee since 2022. In addition to their role on the FIBRA Macquarie Technical Committee, Mr. García Tamés forms part of the Audit Committee.

1. Appointed in accordance with Clause 5.2, paragraph (b), sub-paragraph (i), and any other applicable clauses of the Trust Agreement.

Independent Members of the Technical Committee



FIBRA
Macquarie
México

Mr. Jose Landa¹



Mr. José Álvarez Landa holds a Bachelor's degree in Economics from the Universidad Nacional Autónoma de México and a Master's degree in Economics from the University of British Columbia in Vancouver, Canada. He was President of the Mexican Association of SOFOLES, AMFE, and conducted the negotiations with the Ministry of Finance conducive to their transformation into present SOFOMES. Both are non-banking financial intermediaries.

He has achieved Board experience from his early stages at Banca Serfin's non-banking affiliates, to GMAC Financiera, GMAC Hipotecaria, Monte de Mexico and Societas "The Institute for Real Estate Finance" a non-for-profit organization in the US.

In addition to their role on the FIBRA Macquarie Technical Committee, Mr. Landa Álvarez forms part of the Ethics and Corporate Governance Committee.

Mr. David de la Rosa¹



Mr. De La Rosa is a Managing Partner of Brava Management, an advisory firm whose clients include real estate and real asset investors and operators in the US and Latin America. Before founding Brava, Mr. De La Rosa served as Senior Vice President at Green Street, a premier real estate research and advisory firm - where he advised some of the largest private equity firms and REITs in North America.

Mr. De La Rosa is a former board member of Terrafina (BMV: TERRA13), an industrial REIT in Mexico, which was successfully acquired by an entity managed by Prologis (NYSE: PLD). He currently serves on the Board of the Chef Ann Foundation, a nationally-recognized nonprofit dedicated to improving school food and nutrition programs across the U.S.

Mr. De La Rosa began his career at Honeywell Aerospace, followed by Arnold Magnetic Technologies, a specialty materials manufacturer, where he held roles in operations management and business development. He later joined the Housing Authority of the City of Los Angeles (HACLA), collaborating closely with the Section 8 Program leadership team on affordable housing initiatives.

Mr. De La Rosa earned his M.B.A. from The University of Chicago Booth School of Business, where he was awarded the Robert A. Toigo Foundation Fellowship and the Pension Real Estate Association Scholarship. He also completed the International Business Exchange Program at the Instituto Tecnológico Autónomo de México (ITAM). He received his undergraduate degree from the University of Southern California, graduating magna cum laude.

1. Appointed in accordance with Clause 5.2, paragraph (b), sub-paragraph (i), and any other applicable clauses of the Trust Agreement.